



LEADERSHIP

Te Poumanukura

WHAT THESE ACTIVITIES WILL COST AND HOW WE ARE GOING TO PAY FOR THEM

FUNDING IMPACT STATEMENT

Annual Plan 2011/12 \$000		LTP 2012/13 \$000	LTP 2013/14 \$000	LTP 2014/15 \$000	LTP 2015/16 \$000	LTP 2016/17 \$000	LTP 2017/18 \$000	LTP 2018/19 \$000	LTP 2019/20 \$000	LTP 2020/21 \$000	LTP 2021/22 \$000
OPERATIONAL											
Sources of operating funding											
2,597	General rates, uniform annual general charges, rates penalties	2,271	2,425	2,468	2,570	2,684	2,753	2,789	2,981	3,141	3,086
415	Targeted rates (other than a targeted rate for water supply)	263	280	281	295	317	317	326	350	350	361
	- Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-
	- Fees, charges, and targeted rates for water supply	-	-	-	-	-	-	-	-	-	-
23	Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-
2	Local authorities fuel tax, fines, infringement fees, and other receipts	3	65	3	3	72	4	4	79	4	4
3,037	Total operating funding (A)	2,537	2,770	2,752	2,868	3,073	3,074	3,119	3,410	3,495	3,451
Applications of operating funding											
1,604	Payments to staff and suppliers	1,580	1,772	1,732	1,816	1,979	1,924	1,937	2,183	2,219	2,145
7	Finance costs	6	6	6	6	6	6	5	5	5	4
1,420	Internal charges & overheads applied	913	947	965	983	1,014	1,062	1,087	1,125	1,175	1,204
	- Other operating funding applications	-	-	-	-	-	-	-	-	-	-
3,031	Total applications of operating funding (B)	2,499	2,725	2,703	2,805	2,999	2,992	3,029	3,313	3,399	3,353
6	Surplus (deficit) of operating funding (A-B)	38	45	49	63	74	82	90	97	96	98
CAPITAL											
Sources of capital funding											
	- Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-
	- Development and financial contributions	-	-	-	-	-	-	-	-	-	-
(6)	Increase (decrease) in debt	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)
	- Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-
	- Lump sum contributions	-	-	-	-	-	-	-	-	-	-
(6)	Total sources of capital funding (C)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)
Applications of capital funding											
Capital expenditure											
	- to meet additional demand	-	-	-	-	-	-	-	-	-	-
	- to improve level of service	-	-	-	-	-	-	-	-	-	-
	- to replace existing assets	-	-	-	-	-	-	-	-	-	-
	- Increase (decrease) in reserves	32	39	43	57	68	76	84	91	90	92
	- Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-
	- Total applications of capital funding (D)	32	39	43	57	68	76	84	91	90	92
(6)	Surplus (deficit) of capital funding (C-D)	(38)	(45)	(49)	(63)	(74)	(82)	(90)	(97)	(96)	(98)
	- Funding Balance ((A-B) + (C-D))	-	-	-	-	-	-	-	-	-	-

THE COMMUNITY OUTCOMES THIS ACTIVITY
CONTRIBUTES TO



GOVERNANCE

WHAT THIS ACTIVITY DELIVERS

Governance is at forefront of everything we do. While the Council provides 48 activities, it is the governance activity that supports elected members to be effective, responsible and accountable decision makers. This activity facilitates Council, committees and community board meetings, ensures agendas are published and available to the public and runs local body elections every three years.

WHY WE DO IT

The elected members are chosen by you every three years. They must represent their communities and make decisions in an open, transparent and accountable manner. This activity supports that decision making process and makes sure decisions are made in accordance with the Local Government Act 2002 (LGA), the Local Government Official Information and Meetings Act 2002, the Resource Management Act 1991 and Standing Orders.

RESPONDING TO OUR ISSUES

Elections every three years

Every three years we hold an election for the community to elect its representatives. This includes electing a Mayor, Councillors and Community Board representatives. These local elections are run at the same time as the Bay of Plenty Regional Council and District Health Board elections. There are tight regulations around the voting process that needs to be followed to ensure privacy and fairness. When new members are elected, they are inducted into the Council to

ensure they understand the processes, responsibilities and expectations. They undertake training as well as strategic planning sessions so they understand how they can influence the decision-making process.

During the period of this LTP, we will hold elections in October 2013, 2016 and 2019.

Review of governance structures and representation

Every six years, we conduct a representation review for the District. Our next review is scheduled for 2014/15. This involves us looking at how the Mayor and Councillors are elected, how many Councillors we have and Community Board structures. This is required by the Local Electoral Act 2001. Every three years following the elections, we look at our governance structures. As part of this we look at our committees and what they are able to do (their 'delegations').

During 2012/13 we will also work with Community Boards to review their delegations, including their discretionary fund. The focus of this review will be to ensure that the community is receiving maximum benefit from the Boards.

Providing information to elected members

We ensure information is provided to the elected members to enable them to make efficient and cost effective decisions. There is an increasing demand to provide more information electronically and the Council is working towards more sustainable approaches. This includes the implementation of an automated agenda management system in 2012/13 year.

GOVERNANCE



This system should result in improved efficiencies and increased transparency for the community over the next 10 years. We will make full agendas for Council meetings available on our website for elected members and the community to access.

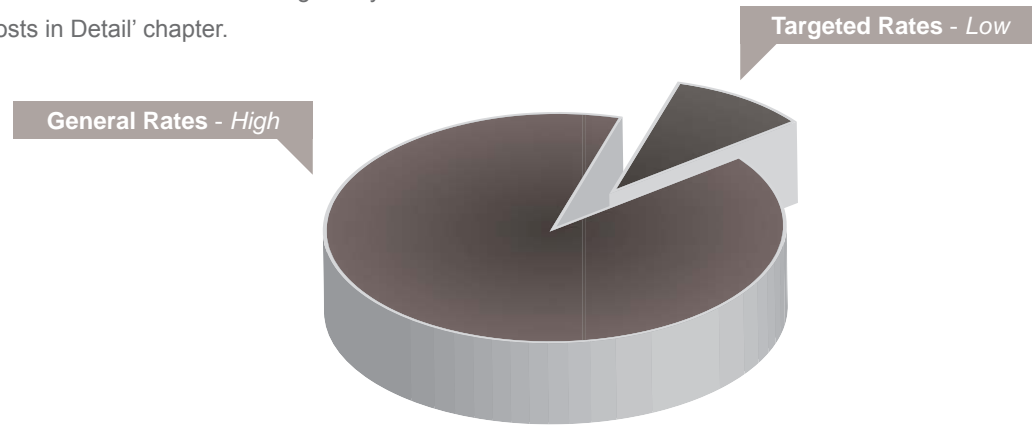
Discretionary fund

The Council provides the community boards and Iwi Liaison Committee with a discretionary fund. The costs of these funds are distributed over their community. Members of the community can make applications to the community boards or Iwi Liaison Committee, who will consider and make funding decisions on how to spend its discretionary fund.

HOW THIS ACTIVITY IS FUNDED

Our activities are funded from a variety of sources. The pie chart illustrates how we will pay for the operational running of this activity.

Further explanations on the funding of this activity can be found in the Revenue and Financing Policy contained in the 'Our Costs in Detail' chapter.



WHAT WE WANT TO ACHIEVE

The Council has set some targets to show whether we are achieving our goals for this activity. The following table shows these targets for the next 10 years. We will report back to the community through the Annual Report each year, so you will know whether we have achieved this level of service.

Goal	Measure	Current performance (2010/11)	Target			
			Year 1 (2012/13)	Year 2 (2013/14)	Year 3 (2014/15)	Years 4-10
The Council makes decisions in an open, inclusive and transparent manner	Proportion of meetings that are publicly notified and agendas of the Council, its committees and community boards are available at least two working days before meetings and meetings are conducted in accordance with Local Government Act and Standing Orders	100%	100%	100%	100%	100%
	Satisfaction that the Council is providing opportunities for community involvement in decision making (Customer Satisfaction Index score)	57.5	56 -60	57 - 61	58 - 62	59 - 63

THE COMMUNITY OUTCOMES THIS ACTIVITY CONTRIBUTES TO



COMMUNITY SUPPORT



COMMUNITY SUPPORT

WHAT THIS ACTIVITY DELIVERS

Through this activity, we provide civil ceremonies such as Anzac Day commemorations and citizenship ceremonies. We also hold the annual over 80s morning tea with the Mayor, Councillors and the Whakatāne Community Board; recognise young achievers at the Young Achievers Awards; and support community organisations in the way of grants or subsidised rentals. This activity also extends the hand of friendship to a number of other cultures and has developed relationships. We have an active relationship with the Japanese cities of Kamagaya and Shibukawa and a sister city relationship with Southern Downs Regional Council in Queensland, Australia.

WHY WE DO IT

The local community, through its diverse range of activities, make a major contribution to the social, environmental, cultural and economic well-being of the District. We recognise this and offer support to promote, enable and offer a helping hand in appreciation of the voluntary contribution made by organisations and groups within the community.

RESPONDING TO OUR ISSUES

Lending a helping hand

One of the key parts of this activity is the allocation of community grants in accordance with the Council's Community Funding Policy. We have set aside \$150,000 per year towards grants for this LTP. This includes waste disposal and lease subsidy grants. These grants are

given to community groups and voluntary organisations to acknowledge and better enable them to contribute to the well-being of the District. Additional to this, \$60,000 has also been allocated from the Harbour Fund to help out organisations such as Bay of Plenty Surf Lifesaving, the Coastguard and the Whakatāne Surf Lifesaving Club.

Legislative changes

Every now and then, Central Government make changes to certain legislation that may affect this activity. Change may affect the costs of providing certain services under this activity. We will continue to stick to what we have planned. However, where this becomes unreasonable or inefficient, some changes may need to be made.

Sister Cities

The March 2011 tsunami and earthquake in Japan has meant exchanges to Kamagaya, Japan were not able to happen. However, we continued to keep in contact, offer our support and in October 2012, students from Trident High School will be going on an exchange. We have also extended an invitation for representatives from China to visit us and possibly begin a relationship with us.

WHAT WE WANT TO ACHIEVE

The Council has set some targets to show whether we are achieving our goals for this activity. The following table shows these targets for the next 10 years. We will report back to the community through the Annual Report each year, so you will know whether we have achieved this level of service.

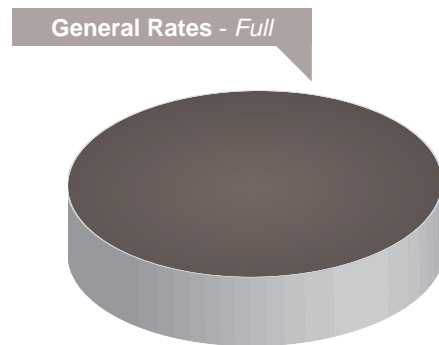
Goal	Measure	Current performance (2010/11)	Target			
			Year 1 (2012/13)	Year 2 (2013/14)	Year 3 (2014/15)	Years 4-10
Community Groups, Voluntary Organisations and Landowners are supported in contributing to the well-being of the Whakatāne District	Community funding is available and distributed in accordance with Council's Community Funding Policy	\$306,000 distributed	Available funds distributed	Available funds distributed	Available funds distributed	Available funds distributed

HOW THIS ACTIVITY IS FUNDED

Our activities are funded from a variety of sources.

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THE COMMUNITY OUTCOMES THIS ACTIVITY CONTRIBUTES TO



STRATEGY & POLICY

WHAT THIS ACTIVITY DELIVERS

We support the elected members and managers by delivering high quality strategy and policy advice to enable them to make effective policy decisions and plans to improve community well-being. Making good decisions and effectively setting direction requires a framework so that we can ensure long-term stability and consistency. This activity develops Long Term Plans, Annual Plans, Annual Reports and Pre-Election Reports, which provide an opportunity for the community to understand and get involved in the Council's decision-making processes.

WHY WE DO IT

Providing strategic advice to the elected members supports their policy and direction decisions for the benefit of the community. The majority of the plans and policies developed in this activity are requirements of legislation such as the LGA. A full list of our policies are available on the website at www.whakatane.govt.nz.

RESPONDING TO OUR ISSUES

Review of policies and bylaws

We have a number of policies and bylaws that are either due for review, or changes have been or are likely to be made to legislation which requires them to be reviewed. To manage an increasing workload we will review policies every five years. We have an obligation to review our bylaws every 10 years and we undertake a rolling review over the LTP. Previously this was completed as a project every 10 years.

Through the process of developing new and reviewing current bylaws, we will consult with the community to ensure we are aware of your opinions, including thoughts about what is working well and ideas about how to improve current bylaws.

WHAT WE WANT TO ACHIEVE

The Council has set some targets to show whether we are achieving our goals for this activity. The following table shows these targets for the next 10 years. We will report back to the community through the Annual Report each year, so you will know whether we have achieved this level of service.

Goal	Measure	Current performance (2010/11)	Target			
			Year 1 (2012/13)	Year 2 (2013/14)	Year 3 (2014/15)	Years 4-10
Council will develop and maintain strategies, policies and plans that support the sustainable development and needs of the community	Council's corporate planning requirements (including LTPs, Annual Plans and Annual Reports) are completed and receive a clear audit opinion	New measure	Annual Plan, Annual Report	Annual Plan, Annual Report	LTP, Annual Report	Annual Plan, LTP, Annual Report

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